



Syllabus of Module

8. Simulation of Business Processes and Systems

Lecturer: Ing. Pavel Scholz

Module Annotation

This module focuses on introducing computer simulation – a tool that supports the analysis, improvement, and optimization of business processes and systems, not only in manufacturing and logistics. Given the increasing complexity and dynamism of business operations, this tool is becoming ever more essential for responsible decision-making, as traditional analytical tools and methods are no longer sufficient. At the same time, simulation tools have become more accessible in recent years due to various factors – growing usage, reduced costs, and lower knowledge requirements – making them no longer exclusive to large enterprises. Today, simulation can be effectively utilized by managers, industrial and process engineers, designers, planners, technologists, and other professionals in both large corporations and small to medium-sized enterprises.

Module Objective

1. Introduce the concept of computer simulation, its advantages and limitations, and areas of application.
2. Familiarize students with the methodology of developing a simulation project.

3. Provide an overview of simulation implementation strategies and the simulation software currently available on the market.
4. Gain practical experience with one of the simulation software tools.

Literature – Primary Sources

1. Banks, Jerry et al. Discrete-event system simulation. Fifth edition. Pearson New International edition. Harlow: Pearson, [2014], ©2014. ii, 559 stran. Pearson custom library. ISBN 978-1-292-02437-0.
2. Dlouhý, Martin et al. Simulace podnikových procesů. 2., upr. vyd. Brno: Computer Press, 2011. 206 s. ISBN 978-80-251-3449-8.
3. Freiberg, F. a P. Scholz. Evaluation of Investment in Modern Manufacturing Equipment Using Discrete Event Simulation. Online. Procedia Economics and Finance. 2015, roč. 34, s. 217-224. ISSN 22125671. Available at: [https://doi.org/10.1016/S2212-5671\(15\)01622-6](https://doi.org/10.1016/S2212-5671(15)01622-6).
4. Kadlec, Z., P. Scholz a V. Michalec. Simulační studie využití manipulační techniky. Integrované inženýrství v řízení průmyslových podniků 2021, Brno, MSV 2021. Praha: ČVUT v Praze, 2021. s. 74-86. ISBN 978-80-01-06913-4. Available at: https://www.researchgate.net/publication/356171927_Simulation_Study_of_the_Utilization_of_Handling_Equipment.
5. Laguna, Manuel a Marklund, Johan. Business process modeling, simulation and design. 2nd ed. Boca Raton: CRC Press, ©2013. xiii, 509 s. ISBN 978-1-4398-8525-3.
6. Law, Averill M. Simulation Modeling and Analysis. Sixth edition. New York: McGraw-Hill education, [2024], © 2024. xxi, 657 stran. ISBN 978-1-264-26824-5.
7. Manlig, František. Využití počítačové simulace výrobních systémů. 1. vyd. Liberec: Technická univerzita v Liberci, 2014. 99 s. Knihovnička Katedry výrobních systémů TU v Liberci; sv. 1. ISBN 978-80-7494-162-7. Available at: <https://dspace.tul.cz/server/api/core/bitstreams/cc60c492-4da4-4a03-b678-3200fec48e81/content>.
8. Reveillac, Jean-Michel. Modeling and simulation of logistics flows 3: discrete and continuous flows in 2d/3d. London, England: ISTE, 2017. ISBN 978-1-119-36863-2.
9. Robinson, Stewart. A tutorial on simulation conceptual modeling. Online. In: 2017 Winter Simulation Conference (WSC). IEEE, 2017, s. 565-579. ISBN 978-1-5386-3428-8. Available at: <https://doi.org/10.1109/WSC.2017.8247815>.
10. ROBINSON, Stewart. Simulation : The Practice of Model Development and Use. Hoboken, USA: John Wiley & Sons, Inc., 2004. ISBN 0-470-84772-7.
11. Scholz, P., F. Freiberg a J. Košťálek. Sequence of Production Orders Optimisation, its Benefits and Implications. Grant Journal. 2016, 05(02), 66-71. ISSN 1805-0638. Available at: https://www.researchgate.net/publication/352778361_Sequence_of_Production_Orders_Optimisation_its_Benefits_and_Implications.

12. SCHOLZ, P., M. KOUKAL a T. VYSKOČILOVÁ. Moderní nástroje digitální továrny. 15. mezinárodní konference: Integrované inženýrství v řízení průmyslových podniků. Brno, 2014. Praha: ČVUT v Praze, Fakulta strojní, 2014. s. 62-68. ISBN 978-80-01-05537-3. Available at: https://www.researchgate.net/publication/352778603_Modern_Tools_for_Digital_Factory.
13. Smagowicz, J. et al. A Simulation Model of Power Demand Management by Manufacturing Enterprises under the Conditions of Energy Sector Transformation. MDPI Energies. 2022, 15(9), ISSN 1996-1073. Available at: <https://doi.org/10.3390/en15093013>.
14. ULRYCH, Zdeněk a MILLER, Antonín. Simulace logistických toků a zásobování materiálem. IT Systems. 11/2013. Available at: <https://www.systemonline.cz/rizeni-vyroby/simulace-logistickych-toku-a-zasobovani-materialem.htm>.
15. ULRYCH, Zdeněk a RAŠKA, Pavel. Optimalizace logistických procesů a materiálových toků. IT Systems. 2014. Available at: <https://www.systemonline.cz/it-pro-logistiku/optimalizace-logistickych-procesu-a-materialovych-toku.htm>.
16. ULRYCH, Zdeněk a RAŠKA, Pavel. Simulace výrobních linek. IT Systems. 2014. Available at: <https://www.systemonline.cz/rizeni-vyroby/simulace-vyrobnich-linek.htm>.

Literature - Additional Sources

17. Bangsow, Steffen, ed. Use cases of discrete event simulation: appliance and research. Berlin: Springer, ©2012. xiv, 373 s. ISBN 978-3-642-28776-3.
18. Bangsow, Steffen. Tecnomatix plant simulation: modeling and programming by means of examples. Second edition. Cham, Switzerland: Springer Nature, 2020. xviii, 816 stran. ISBN 978-3-030-41543-3.
19. Greenwood, Allen G. FlexSim Simulation Software Primer. Online. 4. vydání. Orem, USA: FlexSim Software Products, 2020. Available at: https://www.flexsim.com/wp-content/uploads/sites/2/2020/06/FlexSim-Primer_2020-Update-1.pdf.
20. Rossetti, Manuel D. Simulation modeling and arena [online]. Second edition. Hoboken, New Jersey: Wiley, 2016. ISBN 978-1-118-85814-1.
21. Smith, Jeffrey S. a Sturrock, David T. Simio and simulation: modeling, analysis, applications. 7. vydání. USA: Simio, 2024. ISBN 978-1-938207-06-8. Available at: <https://textbook.simio.com/SASMAA7/Simio-and-Simulation-7e.pdf>.